

Focus on Identifying Waste in the Current State Process

Anything that does not increase value in the eye of the customer must be considered waste and should be minimized in accordance with the acceptable level of risk.

Defects



Mistakes that require resources to fix

- Poor documentation
- Poor quality control

Overproduction



Producing more than needed

- Based on erred forecast
- Engineering change
- Just in case

Waiting



Work isn't happening

- Unbalanced workload
- Upstream bottleneck

Not Utilizing Talent



Good ideas not appreciated

- Poor communications
- Poor management
- Lack of trust

Transportation



Moving things around

- Shipping parts / inventory
- Moving things across facilities / systems

Inventory



Demand / supply misalignment

- Mismatched flow
- Bad forecast

Movement



Unnecessary movements

- Hunting for parts
- Poor space layout

Excess Processing



Non-value-added efforts

- Too many signoffs
- Re-entering data